



HOW TO BUILD ANNUAL WORK PLAN THE MONGOLIAN CASE

MONGOLIA EITI, JUNE 17 2024 GENEVA

Some historical aspects

- Since 2007, from early days of EITI implementation, the Mongolia Country Work Plan was produced as required at that time, was covering about 24 months to meet requirements of the Validation in 2009.
- Since then the Mongolia EITI Work Plan was produced on annual basis and the main targets were to meet needs of Country's EITI and relevant prioritized objectives.
- Monitoring over implementation of the Annual plan is mandated to and conducted by the National Secretariat since 2007, which reports to the Working Group and National Council, quarterly and annually.
- At early stages, the focus of EITI Work plan was truly EITI oriented implementation.

Main approach to produce the Work Plan

- The National Secretariat drafts the Work Plan in compliance with EITI standard and guidelines, then delivers it to members of the Working Group for comments and proposals, usually the Secretariat receives pretty good feedback, sometimes some idea of activities or objectives was omitted as they seemed to be quite ambitious and unrealistic.
- The Secretariat sorts out what is realistic, redrafts and delivers back to the Working Group for final feedback before the National Council meeting.
- The Secretariat delivers the so- called almost finalized Work plan to the National Council before announced meeting.
- During the meeting of National Council, members do comment and propose, which are most often times included into the Plan later, after finalization and minutes of meeting is approved.

Implementation of the Work Plan

- Implementation is formally monitored by Secretariat and Working Group and reported to as below mentioned.
- Reports on implementation is produced on half year and by the end of year. Certainly, the Secretariat updates implementation of activities from time to time to oversee the progress and informs relevant partners and stakeholders.
- During the course of implementation, maneuvering is possible, new activity or activities can be taken or omitted. The case was quite possible during Covid-19 pandemic, as there was big delay of communication and promotion activities.
- Implementation of some activities could be cancelled depending on situation related time-line, or availability of funding.

Challenges, some aspects for improvements

- Planning and its approach must be improved:
 - Stakeholder's capacity in planning and monitoring is needed, so more training approach is needed.
 - It is necessary to understand EITI standard itself, which has been several times updated and does have some contradictions between mandatory and voluntary requirements, and prone to speculations.
- It is difficult to measure direct and indirect impact of actual activities:
 - Measuring package should be tested and applied, capacity build-up is needed.
- Contribution and commitment of Stakeholders should be sustainable:
 - Senior officials from Government and Company should be involved in implementation of annual Work plan, who tends to ignore in some cases.