

# FROM DISCLOSURE TO DEVELOPMENT (D2D)

*AN INITIATIVE FUNDED BY THE BHP FOUNDATION*

*September 7, 2018  
EITI, Oslo*

*Alla Morrison, Program Manager  
amorrison@ifc.org*



**WORLD BANK GROUP**

**THE WORLD BANK**  
IBRD • IDA

**IFC** | International  
Finance Corporation

***Program objectives:*** to improve utility of natural resource industry data for development impact

***Structure:*** joint WB/IFC program led by IFC

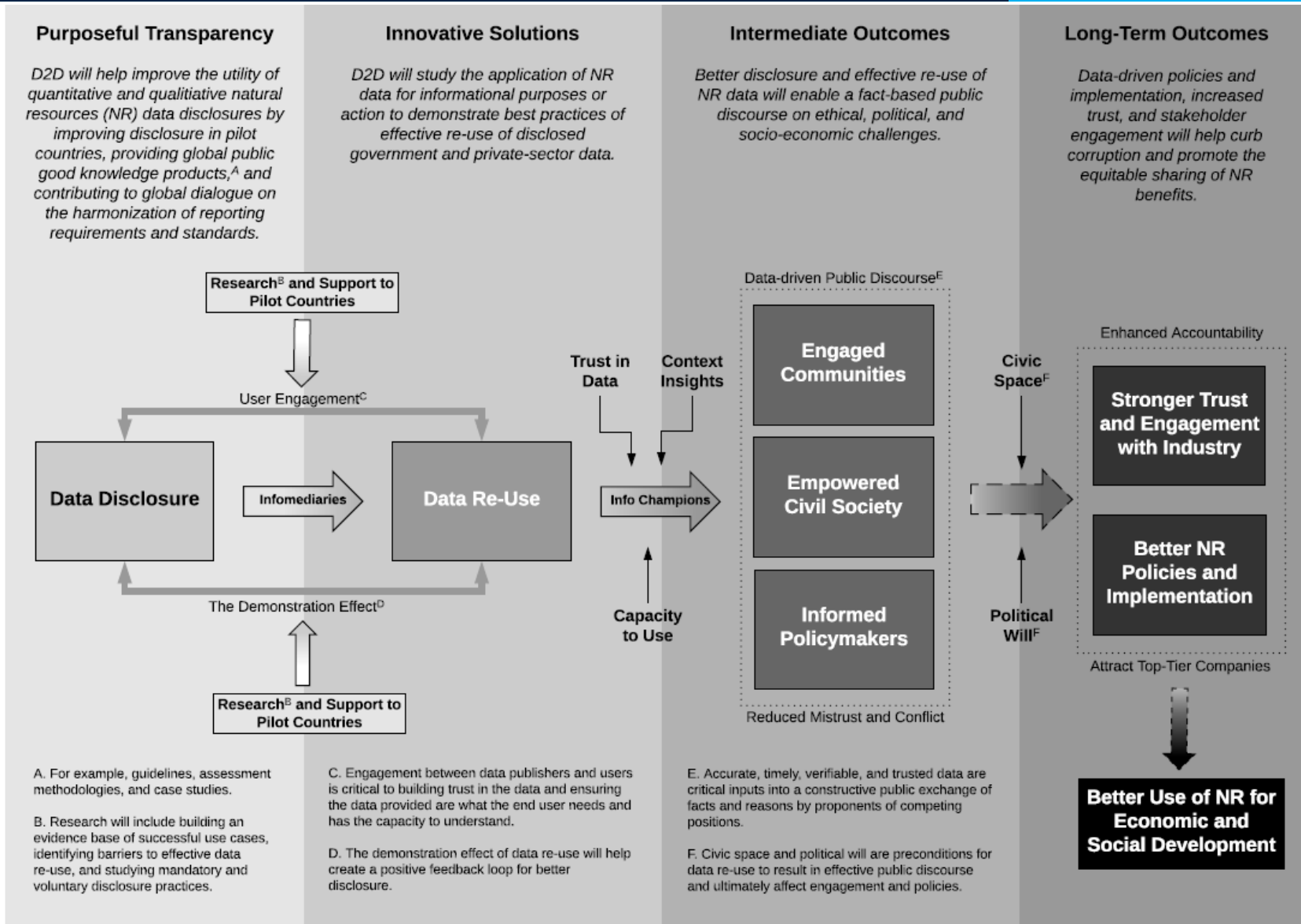
***Funding:*** \$2.5 million over 2 years

***What do we hope to achieve?*** Move the needle to enable the various stakeholders to effectively re-use NR data for purposes that are relevant to them

# D2D: WHAT STAKEHOLDERS ARE TELLING US

WHAT WE HEARD	CHALLENGE	WHAT IT MEANS FOR D2D
<p>“It’s not about identifying a <b>universal problem</b> but in helping <b>define specific problems</b> to solve for <b>specific users</b>.”</p> <p>“Are we even measuring things the <b>community cares about</b> (e.g., wells vs. cows)?”</p>	FOCUSING ON USERS	<ul style="list-style-type: none"> <li>• Focus on users and their information needs from the outset</li> <li>• Crowd in infomediaries, subject matter experts, the private sector, civil society, media.</li> <li>• Include local CSOs in advisory committee</li> </ul>
<p>“Nurturing a <b>data culture at the local level</b> needs more attention.”</p> <p>“We need to go beyond the “usual suspects” to uncover <b>currently underserved groups</b>.”</p>	IDENTIFYING TARGET GROUPS	<ul style="list-style-type: none"> <li>• Drill down to the “critical” tiers of suppliers and users – those who are essential for addressing mismatches in data supply and demand</li> <li>• Sharpen country focus and target communities</li> </ul>
<p>“We should focus on <b>getting actionable information out</b> that is <b>helpful to all stakeholders</b>, including local citizens, government and private sector.”</p>	ACCOMMODATING DIFFERENT USER NEEDS	<ul style="list-style-type: none"> <li>• Understand what exists and where the gaps are</li> <li>• Explore methodologies, such as guiding principles, to help drive meaningful and actionable data disclosure</li> </ul>
<p>“<b>Information alone</b> won’t lead to <b>change</b>.”</p> <p>“We must disclose in a way that is <b>accessible and understandable</b> for the particular stakeholder and context. <b>Without trust, it is meaningless</b>.”</p>	BUILDING TRUST	<ul style="list-style-type: none"> <li>• Make the process inclusive and emphasize participation. Consider using the WBG to establish common priorities.</li> <li>• Commit to ongoing sharing of results.</li> </ul>
<p>“The <b>civil society</b> space is closing, and there’s a <b>lack of civic space</b> to use data for accountability.”</p> <p>“It’s a <b>difficult political climate</b> in which to engage.”</p>	ADAPTING TO NEW CIVIC ROLES	<ul style="list-style-type: none"> <li>• Select pilot countries/communities with existing and active civil society</li> <li>• Engage proactively with civic actors, and support their broader development.</li> </ul>
<p>“The <b>political will</b> to make data available and to develop sound policies is <b>not always there</b>.”</p>	ADDRESSING POLITICAL WILL	<ul style="list-style-type: none"> <li>• Leverage various initiatives such as EITI, OGP, and others and seek out new partnerships to help deliver D2D.</li> <li>• Build the business case for government</li> </ul>

# D2D: THEORY OF CHANGE



### **Research:**

- Evidence base of effective NR data re-use
- Assessment of national NR data ecosystems (4 pilot countries)
- Effective infomediaries
- Barriers to data re-use by communities and civil society
- IFC clients experience

### **Convening & knowledge sharing:**

- National working groups on NR data for development impact
- Knowledge products and exchange among countries
- Global dialog on NR data disclosure and re-use challenges

### **Innovation:**

- Test innovative approaches in the pilot countries: Ghana, Mongolia, Peru (public/private sector interventions)

# D2D: CROSS-REGION APPLICATIONS & LESSONS

COUNTRY



**Peru/Colombia: Revenue Management**



**Mongolia: Water Stewardship**



**Ghana: Local Economic Development**

EXISTING INTERVENTION

Provide technical assistance to:

- municipalities to improve investment process and become transparent, effective, accountable, responsive to citizens
- local leaders to enhance capacity to engage in municipal planning decisions and demand accountability

- Establish industry-led voluntary code of practice on responsible water management, including:
  - disclosure of water risks, water use and water recycling data
  - universal portal for raw data access
  - accessible annual reports for communities to monitor
- Trained communities, local government, and companies on water data collection

Enhance economic development by:

- increasing access to information and local participation in supply chain, especially women;
- improving capacity of formal and informal entrepreneurs;
- convening regional development partners and create opportunities for communities to participate in decisions

**CONDUCT NR DATA ECOSYSTEM ASSESSMENTS → TEST TARGETED INTERVENTIONS**

POTENTIAL ENGAGEMENT

- Capture lessons from government transparency websites and IFC's experience in the field
- Link to open data opportunities
- Track local CSO action based on new access to information

- Partner with local NGOs and media to disclose water monitoring info in an accessible format for communities
- Convene a national multi-stakeholder working group
- Support open data implementation
- Procurement data re-use

- Convene a national multi-stakeholder working group
- Support open data implementation
- Support collaborative design -- sub-national revenue distribution application